

## Curriculum Vitae of Simon Stevens, NHS Privatiser

The Health and Social Care Act 2012 reduced the involvement of the Secretary of State for Health in managing the NHS to a single 'mandate' instruction once a year. It also created a new organisation to direct the work of this “independent” NHS, which controls its entire budget: "The NHS Commissioning Board", now known as NHS England.

A former health insurance industry executive, Simon Stevens, was appointed to run NHS England in 2014. His Curriculum Vitae shows that his training as a health system privatiser started when he graduated from Oxford aged 21. His second job was in the NHS fast-track management scheme, for which his only work experience was a year as an economist arranging the privatisation of the National Sugar Corporation of Guyana in South America. His CV is of great interest to students of privatisation and to activists defending the NHS.

### CAREER HIGHLIGHTS

- Since 2014, Head of NHS England in charge of implementing the five-year plan for “integrated care”, in other words completion of the takeover of the NHS by UnitedHealth Group;
- UnitedHealth Group Vice-President and President and/or Chief Executive Officer of UnitedHealth group companies 2004 – 2014;
- His duties at UnitedHealth included lobbying for the NHS and other European national health services to be included in the Transatlantic Trade and Investment Partnership (TTIP);
- Health policy adviser (a Special Policy Adviser or “SPAD”) to government 1997- 2004, for Frank Dobson, Alan Milburn and Tony Blair; reportedly allowed veto control over UK health policy during his tenure in the Department of Health: ;
- As health policy SPAD, oversaw incorporation in preparation for sale of NHS facilities as “Foundation Trust Hospitals” and the introduction of the first EU-linked external market in the NHS in 2006, and set up arrangements for UnitedHealth to be a preferred provider in the NHS, allowing it to run GP surgeries and other NHS-funded facilities;
- Attracted criticism for lobbying for UnitedHealth contracts in the NHS, September 2004;
- Worked on EU-funded debt-forced healthcare privatisation on Malawi/Mozambique border; co-wrote a chapter of an International Monetary Fund privatisation manual, 1998;
- Learnt about US healthcare financing on a placement in New York State Health Department 1994 – 1995;
- Taken on to NHS Graduate Management programme and employed 1988 – 1994 and 1995 - 1997 to manage hospitals, including “Group Manager” at privatisation pioneers Guy’s & St Thomas, and a post as General Manager for Mental Health Services for North Tyneside & Northumberland Mental Health Services, and another as Director of East Sussex, Brighton and Hove Health Authority;
- Led economics team in debt-forced privatisation of Guyana Sugar Corporation, aged only 21, 1987-1988;
- Masters in Business Administration (MBA Strathclyde) 1996 & Bachelor’s in Philosophy, Politics and Economics (PPE, Oxford) 1987.

## WORK EXPERIENCE

Employer & dates	Title, tasks and other details
<p>NHS England</p> <p>April 2014 to date</p> <p>Chief Executive</p>	<p>Stevens left US health insurer UnitedHealth and started at the head of the NHS in April 2014. UnitedHealth at the time of his appointment had become the largest health insurance company in America.</p> <p><a href="http://health.usnews.com/health-news/health-insurance/articles/2013/12/16/top-health-insurance-companies">http://health.usnews.com/health-news/health-insurance/articles/2013/12/16/top-health-insurance-companies</a>  <a href="http://www.pharmafile.com/news/181352/nhs-england-poaches-new-ceo-private-sector">http://www.pharmafile.com/news/181352/nhs-england-poaches-new-ceo-private-sector</a>  <a href="http://www.theguardian.com/society/2014/mar/28/nhs-boss-simon-stevens-london">http://www.theguardian.com/society/2014/mar/28/nhs-boss-simon-stevens-london</a></p> <p>Oct 2014 - Stevens launched future NHS strategy - the Five Year Forward View, which imports the US model to the UK <a href="https://www.england.nhs.uk/wp-content/uploads/2014/10/5yfv-web.pdf">https://www.england.nhs.uk/wp-content/uploads/2014/10/5yfv-web.pdf</a>  <a href="https://www.opendemocracy.net/ourmhs/stewart-player/accountable-care-american-import-thats-last-thing-englands-nhs-needs">https://www.opendemocracy.net/ourmhs/stewart-player/accountable-care-american-import-thats-last-thing-englands-nhs-needs</a></p> <p>Feb 2015 - Simon Stevens signed Devo Manc, a privatisation initiative linked to the 2020 EU consolidation of power. The Manchester devolution is regarded as a 'trailblazer' for the Five Year Forward View's conversion of the NHS to a US-style system. Stevens said:</p> <p><i>"Today's landmark agreement between NHS England, the local NHS and local government leaders charts a path to the greatest integration and devolution of care funding since the creation of the NHS in 1948."</i></p> <p><a href="http://www.manchester.gov.uk/news/article/7111/major_step_forward_for_devo_manc_greater_manchester_announces_shared_plan_for_6_billion_health_and_social_care_funding">http://www.manchester.gov.uk/news/article/7111/major_step_forward_for_devo_manc_greater_manchester_announces_shared_plan_for_6_billion_health_and_social_care_funding</a></p> <p>Feb 2015 - NHS England announced the commercial organisations approved as 'Lead Providers' to carry out the financial work of CCGs - one of them is Optum, (formerly UnitedHealth UK):</p> <p><i>"These companies (and others) will supply GP commissioners with key services that have until now been done by the NHS for the NHS: planning services; managing relationships and contracts with healthcare providers, like hospitals; and crucially deciding what the NHS will look like in the future – what NHS England calls 'transformation and service redesign'."</i></p> <p><a href="http://spinwatch.org/index.php/issues/lobbying/item/5769-nhs-the-foxes-have-control">http://spinwatch.org/index.php/issues/lobbying/item/5769-nhs-the-foxes-have-control</a>  <a href="http://www.healthinvestor.co.uk/ShowArticle.aspx?ID=3850">http://www.healthinvestor.co.uk/ShowArticle.aspx?ID=3850</a></p>
<p>UnitedHealth Group</p> <p>2009 to 2014</p> <p>President of Global Health Division</p>	<p>UnitedHealth's CEO Stephen Hemsley (formerly the Managing Partner of the disgraced firm Arthur Anderson) added the role of President of UnitedHealth's Global Health Division to Stevens' portfolio, in which he would 'oversee UnitedHealth's current business opportunities', in addition to his other jobs in UnitedHealth senior management.</p> <p><a href="http://www.euroinvestor.com/news/2009/01/22/simon-stevens-appointed-executive-vice-president-unitedhealth-group-to-lead-enterprise-wide-health-care-reform-engagement-will/10122459">http://www.euroinvestor.com/news/2009/01/22/simon-stevens-appointed-executive-vice-president-unitedhealth-group-to-lead-enterprise-wide-health-care-reform-engagement-will/10122459</a></p> <p>Stevens was also to lead the lobbying for UnitedHealth against universal health care in America</p> <p><i>"to ensure its businesses are well-positioned to be effective partners in the ... evolving government policy environment"</i>.</p> <p>Hemsley said,</p> <p><i>"I am grateful for Simon's successful leadership of Ovations and am delighted that he will now broaden his role and help guide UnitedHealth Group's active and constructive participation in much-needed national health reform, while also leading our international growth. We believe that in this new position Simon will be a great asset to our company as we face a time of change and development; and he will also be a sought after source of expertise and service for our nation."</i></p> <p><a href="http://www.businesswire.com/news/home/20090122005539/en/Simon-Stevens-Appointed-Executive-Vice-President-UnitedHealth">http://www.businesswire.com/news/home/20090122005539/en/Simon-Stevens-Appointed-Executive-Vice-President-UnitedHealth</a></p> <p>More on Mr Hemsley and alleged UnitedHealth fraud against its customers.</p> <p><a href="https://www.youtube.com/watch?v=7IZNQglrAsc">https://www.youtube.com/watch?v=7IZNQglrAsc</a>  <a href="https://www.youtube.com/watch?v=CA2h65GDxPc">https://www.youtube.com/watch?v=CA2h65GDxPc</a>  <a href="https://www.youtube.com/watch?v=iFR_hHeCV9k">https://www.youtube.com/watch?v=iFR_hHeCV9k</a></p> <p>Sept 2011 - UnitedHealth is reported to be a founder member of the TTIP lobby group 'Alliance For Healthcare</p>

	<p>Competitiveness' (AHC), set up in 2009 which was aiming to "export the US health ecosystem abroad". It campaigns for healthcare to be included in the Transatlantic Trade and Investment Partnership (TTIP):  <i>"A coalition of U.S. health care businesses, including Minnesota-based UnitedHealth Group and Medtronic, proposes to rebuild America's battered economy by selling the country's "health ecosystem" internationally."</i>  <a href="http://www.startribune.com/medtronic-unitedhealth-group-want-to-export-u-s-health-care/130604608/">http://www.startribune.com/medtronic-unitedhealth-group-want-to-export-u-s-health-care/130604608/</a>  <a href="https://www.opendemocracy.net/ourhhs/caroline-molloy/nhs-boss-stevens-and-ttip-lobbyists">https://www.opendemocracy.net/ourhhs/caroline-molloy/nhs-boss-stevens-and-ttip-lobbyists</a></p> <p>Among other things, the AHC has lobbied the US Trade Representative Office for:</p> <ul style="list-style-type: none"> <li>• Foreign trade policy to be built around the healthcare industry</li> <li>• Elimination of non-tariff barriers (which it defines as "generally appearing as regulatory policies") on "health goods"</li> <li>• Procurement chapters of trade agreements to include healthcare</li> <li>• A ban on favouring state health care providers (like the NHS)</li> <li>• Elimination of price limits for drugs to prevent reduction in cost of medicines</li> </ul> <p><a href="http://www.startribune.com/medtronic-unitedhealth-group-want-to-export-u-s-health-care/130604608/">http://www.startribune.com/medtronic-unitedhealth-group-want-to-export-u-s-health-care/130604608/</a>  <a href="https://www.opendemocracy.net/ourhhs/caroline-molloy/nhs-boss-stevens-and-ttip-lobbyists">https://www.opendemocracy.net/ourhhs/caroline-molloy/nhs-boss-stevens-and-ttip-lobbyists</a></p> <p>Simon Stevens spoke on behalf of the Alliance For Healthcare Competitiveness:</p> <p><i>"The worldwide need for health care in aging populations will lead to a demand for goods and services that can drive sales of American insurance, medical devices and record-keeping technology,"</i> said Simon Stevens, UnitedHealth's president of global health and an AHC member. <i>"This is about making it easier for patients around the world to benefit from things that have demonstrably worked,"</i> said Stevens, who once served as health minister to former British Prime Minister Tony Blair.  <a href="http://www.startribune.com/medtronic-unitedhealth-group-want-to-export-u-s-health-care/130604608/">http://www.startribune.com/medtronic-unitedhealth-group-want-to-export-u-s-health-care/130604608/</a></p> <p>Feb 2012 - The Alliance for Healthcare Competitiveness sent its 'comments' on TTIP to the US Trade Representative Office:</p> <p><i>"Given the growth in worldwide demand for health care in the coming decade, with the right policies the health sector can be the foundation for a sustained boom in American exports, and the European Union is an especially appropriate focus for a major trade initiative."</i>  <a href="http://healthcare-competitiveness.com/trade-agreement/transatlantic-trade-and-investment-partnership-ttip/">http://healthcare-competitiveness.com/trade-agreement/transatlantic-trade-and-investment-partnership-ttip/</a>  <a href="http://healthcare-competitiveness.com/media/AHC_Comments_on_TTIP_for_Assistant_US_Trade_Representative_Office.pdf">http://healthcare-competitiveness.com/media/AHC_Comments_on_TTIP_for_Assistant_US_Trade_Representative_Office.pdf</a></p> <p>May 2013 - The Alliance For Healthcare Competitiveness made the following submission to the US Trade Representative Office:</p> <p><i>"The proposed TTIP is of great interest to our members as the European Union is the site of nearly a third of world health spending, the principal buyer of American exports of health products, and is experimenting with new approaches to health care systems... The health sector is the largest single component of the world economy."</i></p> <p><i>"Below are the principles and positions AHC hopes to see reflected in a US-EU pact...Procurement Chapters Should Cover Health Sector: Trade agreements should cover health care. Exemptions from government procurement coverage should be minimal, rather than broadly and ambiguously drawn for "health care" or "public health."</i>  <a href="http://healthcare-competitiveness.com/trade-agreement/transatlantic-trade-and-investment-partnership-ttip/">http://healthcare-competitiveness.com/trade-agreement/transatlantic-trade-and-investment-partnership-ttip/</a>  <a href="http://healthcare-competitiveness.com/media/AHC_Submission_on_TTIP_to_the_US_Trade_Representative_Office.pdf">http://healthcare-competitiveness.com/media/AHC_Submission_on_TTIP_to_the_US_Trade_Representative_Office.pdf</a>  <a href="https://www.opendemocracy.net/ourhhs/caroline-molloy/nhs-boss-stevens-and-ttip-lobbyists">https://www.opendemocracy.net/ourhhs/caroline-molloy/nhs-boss-stevens-and-ttip-lobbyists</a></p>
<p>Ovations Inc (a UnitedHealth subsidiary)</p> <p>2006 – 2009</p> <p>Chief Executive</p>	<p>Stevens was appointed Chief Executive of UnitedHealth's company Ovations  <a href="http://www.euroinvestor.com/news/2009/01/22/simon-stevens-appointed-executive-vice-president-unitedhealth-group-to-lead-enterprise-wide-health-care-reform-engagement-will/10122459">http://www.euroinvestor.com/news/2009/01/22/simon-stevens-appointed-executive-vice-president-unitedhealth-group-to-lead-enterprise-wide-health-care-reform-engagement-will/10122459</a>  <a href="http://www.pbn.com/UnitedHealth-profit-shrinks-in-2008-br-as-lawsuits-wipe-out-revenue-gains,39708">http://www.pbn.com/UnitedHealth-profit-shrinks-in-2008-br-as-lawsuits-wipe-out-revenue-gains,39708</a>  which had contracts in the NHS, including the Evercare Programme:</p> <p><i>"Now Stevens is to play a crucial role in presenting the more responsible face of American healthcare and in persuading the key players in Britain that they need to allow companies such as his into the NHS...More recently, he has met Lord Darzi, the surgeon and health minister who held a nationwide consultation on the</i></p>

	<p><i>future of healthcare services in the UK. Darzi is said to be one of his big admirers.</i>"</p> <p><a href="http://www.theguardian.com/politics/2007/nov/11/uk.publicservices">http://www.theguardian.com/politics/2007/nov/11/uk.publicservices</a></p> <p>Evercare was introduced into the NHS in 2003 and condemned as a failure in 2006:</p> <p><i>"Our overall conclusion was that there was no significant impact of Evercare on emergency admissions, length of stay, or mortality. These results are consistent with ... our previous predictions."</i></p> <p><a href="http://www.theguardian.com/uk/2006/nov/15/health.longtermcare">http://www.theguardian.com/uk/2006/nov/15/health.longtermcare</a></p>
<p>UnitedHealth Group</p> <p>2004 - 2014</p> <p>Vice President</p>	<p>Stevens also became a Vice President of UnitedHealth Group (the global HQ) with responsibility for "working for its global clients and contributing to its work with the US Government"</p> <p><a href="http://www.news-medical.net/news/2004/05/23/1795.aspx">http://www.news-medical.net/news/2004/05/23/1795.aspx</a></p>
<p>UnitedHealth Europe</p> <p>2004-2006</p> <p>President</p>	<p>Stevens officially left his job as Senior Advisor to Tony Blair for formal employment with American insurance company UnitedHealth Group, working on a fast-track training programme in various group companies.</p> <p>UnitedHealth Europe also hired former British Medical Journal Editor Richard Smith as its Chief Executive Officer, who said about UH Europe:</p> <p><i>"It is very much about working with the NHS to speed up modernisation"</i></p> <p><a href="http://www.theguardian.com/society/2004/may/20/nhs2000.politics">http://www.theguardian.com/society/2004/may/20/nhs2000.politics</a></p> <p>Note that "modernisation", like "transformation" is a privatisers' euphemism for privatisation. In truth,</p> <p><i>UHE, steered by Stevens and by its chief executive, former British Medical Journal editor, Richard Smith, has zeroed in on ... the juicy prospect of controlling hundreds of millions of pounds in the commissioning budgets of primary care trusts. The possibility of opening up this vast source of income for companies such as UHE was created by New Labour's determined efforts to establish market-style competition in the health service – as proposed by Simon Stevens.'</i></p> <p><a href="http://powerbase.info/index.php/Simon_Stevens">http://powerbase.info/index.php/Simon_Stevens</a></p> <p>In September 2004 Stevens attracted criticism for lobbying for UnitedHealth contracts in the NHS.</p> <p><a href="http://www.theguardian.com/uk/2004/sep/30/freedomofinformation.nhs">http://www.theguardian.com/uk/2004/sep/30/freedomofinformation.nhs</a></p> <p>In January 2006 UnitedHealth Europe, won a bid to take over two GP contracts in Derbyshire, displacing local GPs who had scored better on clinical care in the bidding process (since 2003 new contracts called APMS made it possible for private companies to run GP surgeries). Stevens was 'key to winning the contracts'.</p> <p><a href="http://europepmc.org/articles/PMC2249665">http://europepmc.org/articles/PMC2249665</a></p> <p><a href="http://www.theguardian.com/politics/2007/nov/11/uk.publicservices">http://www.theguardian.com/politics/2007/nov/11/uk.publicservices</a></p> <p>Aug 2006 - A pensioner won her case arguing that the Primary Care Trust unlawfully gave the Derbyshire GP contract to UnitedHealth Europe without involving patients in the decision-making process:</p> <p><a href="http://www.theguardian.com/society/2006/aug/24/health.politics">http://www.theguardian.com/society/2006/aug/24/health.politics</a></p> <p>Jan 2007- Dec 2011 - Stevens was Trustee of the influential Kings Fund health think tank. The Kings Fund is closely involved with advising on NHS policy. It is currently headed by Chris Ham, a founder member of the corporate-funded think tank Demos and the former Head of Department of the Health Strategy Unit set up by Stevens in 2000:</p> <p><a href="https://www.linkedin.com/in/simon-stevens-403a0622">https://www.linkedin.com/in/simon-stevens-403a0622</a></p> <p><a href="http://www.theguardian.com/society/2000/feb/24/futureofthenhs.health1">http://www.theguardian.com/society/2000/feb/24/futureofthenhs.health1</a></p> <p><a href="http://www.kingsfund.org.uk/publications/implementing-nhs-five-year-forward-view">http://www.kingsfund.org.uk/publications/implementing-nhs-five-year-forward-view</a></p> <p><a href="http://www.independent.co.uk/arts-entertainment/geoff-and-martins-big-idea-these-men-think-theyll-change-how-we-think-one-is-a-former-communist-and-1480495.html">http://www.independent.co.uk/arts-entertainment/geoff-and-martins-big-idea-these-men-think-theyll-change-how-we-think-one-is-a-former-communist-and-1480495.html</a></p> <p><a href="https://www.gov.uk/government/speeches/11-september-2012-norman-lamb-king-s-fund-integration">https://www.gov.uk/government/speeches/11-september-2012-norman-lamb-king-s-fund-integration</a></p> <p>May 2007 - Another Vice President of UnitedHealth, Channing Wheeler, was appointed to head the Department of Health's Commercial Directorate (created in 2003 to introduce private sector providers to the NHS):</p> <p><a href="http://www.mirror.co.uk/news/world-news/fury-over-yank-nhs-boss-1636234">http://www.mirror.co.uk/news/world-news/fury-over-yank-nhs-boss-1636234</a></p>

<http://www.theguardian.com/public/features/story/0,,2093429,00.html>

Oct 2007: Stevens continued to lobby for contracts from the NHS. Ex-UnitedHealth Vice President Channing Wheeler, now in charge of the Department of Health's Commercial Directorate, launched the 'Framework for External Support in Commissioning' (FESC) which encouraged the NHS to outsource their service provision work to selected connected companies who would thereby be put in a position to profit financially. UnitedHealth thus became one of the 14 chosen FESC organisations that the NHS can outsource to, depriving conventional NHS services of some of their funding:

*"One of Stevens' key tasks is to help persuade Britain's senior NHS managers and doctors to work with UnitedHealth"*

<http://www.theguardian.com/politics/2007/nov/11/uk.publicservices> <http://primarycareday.co.uk/news/pcts-receive-commissioning-list>

April 2008 - UnitedHealth bought three GP surgeries in Camden, London:

*"Since the new company took over, appointment times for each patient have been reduced from 15 minutes to 10. If the visit or appointment is unscheduled, people get only five minutes and are told that they can talk about only one problem, even if they have more."*

[http://www.thechnj.com/camden/2008/062608/news062608\\_20.html](http://www.thechnj.com/camden/2008/062608/news062608_20.html)

*"Within weeks, two popular locums - including one who had been at the Camden Road surgery for 18 years - were sacked, a popular baby clinic was closed and patient assessment times were cut by five minutes. In May, two directors from the IT firm Ingenix, a subsidiary of the Minnesota-based UnitedHealth Group that was responsible for wrongly calculating US patient insurance claims, were dispatched over the Atlantic to run operations here."*

<http://www.redpepper.org.uk/Nye-s-nightmare/>  
<https://alternativeprimarycare.wordpress.com/tag/unitedhealth/>

Nov 2010 - UnitedHealth (UK) won a contract with one of the of the CCG consortia to manage all referrals from GPs in Hounslow.

*"The trust says all 57 GP practices in the area have agreed to the consortium plans, which will see it become the first to go into fully-fledged partnership with the private sector."*

[http://assets-production.govstore.service.gov.uk/G4/UnitedHealth\\_UK-0466/52303acf3540676c59bd4d05/QD5/RMS%20Case%20Study.pdf](http://assets-production.govstore.service.gov.uk/G4/UnitedHealth_UK-0466/52303acf3540676c59bd4d05/QD5/RMS%20Case%20Study.pdf)

Jan 2011 - UnitedHealth UK was part of KPMG Partnership for Commissioning, which signs a contract with NHS London to support the development of GP commissioning:

*"The contract is understood to be one of the first to support pathfinder GP commissioning groups, allowing family doctors to become commissioners of services, following the government's health white paper, Equity and Excellence: Liberating the NHS."*

<http://www.theguardian.com/healthcare-network/2011/jan/14/kpmg-nhs-london-gp-commissioning-unitedhealth>

May 2011 - After two years, whilst Stevens was in charge of overseeing UnitedHealth's 'international opportunities', UnitedHealth sold all its GP contracts on to The Practice plc, to focus on winning business from NHS Commissioning (controlling the spending of NHS money). The Practice plc also made a loss and shut the 100-year old Camden Road GP service the following year. This left 4,700 people with no GP, and some had to sign with new GPs as far as five underground stations away (Highgate).

<http://www.theguardian.com/society/2012/dec/19/when-privitisation-gp-practices-wrong>  
<http://www.camdennewjournal.com/news/2012/feb/gp-surgery-was-sold-us-health-company-set-close>

*"Katherine Ward, chief executive of UnitedHealth UK, said the move did not indicate that the company had given up on the UK market; just as the coalition government appears to want more private involvement in healthcare services. "We've always said that we want to be a long-term partner of the NHS. That hasn't changed," she said in a statement. "But we've taken the decision to focus our efforts on providing commissioning support services that can help the NHS meet the £20 billion QIPP challenge and drive improvements in care through effective commissioning."*

<http://www.digitalhealth.net/news/26749/unitedhealth-quits-gp-provisionUnitedHealth>

An enquiry in 2012 investigated how UnitedHealth was allowed to sell GP surgeries to The Practice without consultation. The inquiry concluded it is due to poor drafting of Alternative Provider Medical Services (APMS) contracts, which would have outlawed subcontracts of this kind if the public sector lawyers had been competent and not complicit with the privatization – though of course the sole point of APMS contracts was to facilitate future takeover of GP services by UH and other private interests.

<https://alternativeprimarycare.wordpress.com/2012/06/28/loophole-in-apms-contracts-threatens-primary-care-stability-enquiry-warns/>

Sept 2011 - Stevens chaired The Nuffield Trust and Monitor's joint roundtable on competition and integration. The meeting involved key officials in the Department of Health, including Richard Murray the Department's Chief Economist (in 2000 he was a member of Stevens' Strategy Unit after working for McKinsey & Co. Today he is Policy Director of THATf think-tank the Kings Fund, which is assisting the NHS privatisation).

*"To explore these issues in detail, the Nuffield Trust and Monitor will bring together 50 leading policy-makers, practitioners, regulators and academics from the US and UK to examine how the power of markets and the patient focus on integration can be combined to achieve system-wide improvement. The roundtable will be chaired by Simon Stevens, President of Global Health at UnitedHealth Group"*

<http://www.nuffieldtrust.org.uk/talks/power-competition-integration>

Jan 2012- April 2014 - Stevens as UnitedHealth Vice President, in charge of their expansion abroad, became Trustee of the influential UK health think-tank Nuffield Trust. <https://www.linkedin.com/in/simon-stevens-403a0622>  
In 2011 the Government had formally pledged to work with 'organisations such as the Kings Fund and the Nuffield Trust' to develop 'integrated care' (which is a name for the disastrous cost-cutting model of healthcare in the USA) in their response to the Future Forum report (produced as a result of the 'listening pause' during the passage of 2012 Bill):

*"The NHS Commissioning Board [today known as NHS England] will promote innovative ways of demonstrating how care can be made more integrated for patients: for example, by developing tariffs for integrated pathways of care, and exploring opportunities to move towards single budgets for health and social care. We will work with organisations such as the King's Fund and the Nuffield Trust to develop these ideas further."*

[https://www.gov.uk/government/uploads/system/uploads/attachment\\_data/file/216364/dh\\_127578.pdf](https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/216364/dh_127578.pdf) (This, the Government's response to the Future Forum, was published June 2011)

<https://www.gov.uk/government/speeches/11-september-2012-norman-lamb-king-s-fund-integration>

April 2013 - The Health & Social Care Act 2012 passed the final stage of the privatisation into law, putting all NHS spending and supervision under the control of new entity "NHS England", originally set up in shadow form in 2011 under the name "The NHS Commissioning Board".

<http://www.theguardian.com/healthcare-network/2014/feb/14/who-runs-nhs-england>

<http://www.theguardian.com/society/2011/oct/23/nhs-power-held-by-quango>

May 2013 - 'Commissioning Support Industry Group' meetings began, chaired & headed by UnitedHealth. This group of private companies regularly met senior members of NHS England to discuss NHS privatisation, and arranged study trips for senior NHS staff to UnitedHealth in the USA. The other members of the CSIG are KPMG, Capita, McKinsey & Co., Ernst & Young, and Price Waterhouse Coopers.

*"The Commissioning Support Industry Group (CSIG) is largely unknown to outsiders. Its members are jockeying to win an estimated £1bn of contracts advising the new doctor-led clinical commissioning groups that will be responsible for spending more than two-thirds of the NHS budget on purchasing patient care."*

*"A series of emails between members of the group and NHS England officials reveal that UnitedHealth, the giant US health insurer that formerly employed NHS England's chief executive, Simon Stevens, chairs the group, provides its secretariat and recently paid for senior health managers to visit its care centres in the US on a five-day fact-finding mission."*

*"UnitedHealth paid for an annual trip to the US for "senior-level executives from across the UK health system" to find out how the company operates in the US and to "explore their applicability in the UK".*



	<p><i>According to the emails, UnitedHealth sees the market for commissioning services in the UK "expanding and deepening" and wants to "kickstart a dialogue" on how it might emerge.</i>  <a href="http://www.theguardian.com/society/2014/aug/30/nhs-bosses-summits-contracts-unitedhealth-insurer">http://www.theguardian.com/society/2014/aug/30/nhs-bosses-summits-contracts-unitedhealth-insurer</a></p> <p>Oct 2013 - 'UnitedHealth UK' changed its name to 'Optum'  <a href="http://www.digitalhealth.net/news/28864/unitedhealth-uk-rebrands-as-optum">http://www.digitalhealth.net/news/28864/unitedhealth-uk-rebrands-as-optum</a></p> <p>And Optum started moving in on the NHS budget via the commissioning process:  <a href="http://www.energyroyd.org.uk/archives/14951">http://www.energyroyd.org.uk/archives/14951</a>  <a href="http://www.optum.co.uk/healthcare/platforms/nhs-lead-provider-framework.html">http://www.optum.co.uk/healthcare/platforms/nhs-lead-provider-framework.html</a></p>
<p>10 Downing Street 2001- 2004</p> <p>Senior Health Policy Advisor to Tony Blair</p>	<p>Appointment as NHS privatisation adviser to the Labour government:  <a href="https://www.opendemocracy.net/ourkingdom/colin-leys/plot-against-nhs">https://www.opendemocracy.net/ourkingdom/colin-leys/plot-against-nhs</a>  <a href="http://www.ft.com/cms/s/0/2932b84e-904a-11df-ad26-00144feab49a.html#axzz44Hkj8MXJ">http://www.ft.com/cms/s/0/2932b84e-904a-11df-ad26-00144feab49a.html#axzz44Hkj8MXJ</a></p> <p>In summer 2002, to implement the "NHS Plan" policy, two major American health insurers were invited to the UK to advise on redesigning the NHS in a 'Transformational Change Programme' and to test models of 'integrated care'. The two insurance firms were then notorious Kaiser Permanente <a href="https://www.youtube.com/watch?v=3qplVTbVHnU">https://www.youtube.com/watch?v=3qplVTbVHnU</a> and Simons' future employer UnitedHealth Group - which has an extensive record of fraud in the US. <a href="http://ahrp.org/uks-elderly-care-plan-run-by-us-cheats/">http://ahrp.org/uks-elderly-care-plan-run-by-us-cheats/</a></p> <p><i>"In Delivering the NHS Plan, published in April 2002, the Government set out its intention for the national health service to work with international organisations to develop and test models of integrated health care.... these arrangements involve the provision of support around redesigning health services rather than the direct provision of health services."</i>  <a href="http://hansard.millbanksystems.com/written_answers/2003/nov/10/health-care-providers#S6CV0413P2_20031110_CWA_713">http://hansard.millbanksystems.com/written_answers/2003/nov/10/health-care-providers#S6CV0413P2_20031110_CWA_713</a>  <a href="http://hansard.millbanksystems.com/written_answers/2003/nov/10/health-care-providers#S6CV0413P2_20031110_CWA_715">http://hansard.millbanksystems.com/written_answers/2003/nov/10/health-care-providers#S6CV0413P2_20031110_CWA_715</a></p> <p>A former colleague at the Department of Health said of Stevens:</p> <p><i>"During his time in DH he was known as 'the second Secretary of State' because so many decisions needed his sign off"</i>  <a href="http://www.theguardian.com/society/2013/oct/25/simon-stevens-nhs-chief-executive">http://www.theguardian.com/society/2013/oct/25/simon-stevens-nhs-chief-executive</a></p> <p>Stevens, the "Second Secretary of State", promoted "choice of provider", to help private operators access NHS funding. He made these statements in 2003, whilst Senior Health Advisor to Tony Blair, at a health conference in New York:</p> <p><i>"The era of English exceptionalism in healthcare is over". He pointed out the similarity between UK trusts now set up to "buy" health from doctors and hospitals, and US "managed care" organisations such as UnitedHealth. "Indeed," he said, "pilot programmes are now testing the partnering of US managed care plans with primary care trusts.... Freestanding surgical centres run by international private operators ... are a first step. Private diagnostics and primary out-of-hours services are next".</i></p> <p><i>And he took some swipes at doctors, saying there was an "increased challenge to the medical profession's power" in an NHS which needs "constructive discomfort".</i>  <a href="http://www.theguardian.com/uk/2004/sep/30/politics.freedomofinformation">http://www.theguardian.com/uk/2004/sep/30/politics.freedomofinformation</a></p> <p>During this period Stevens worked on  <i>"shifting power from the Department of Health (DH) to semi-autonomous foundation trust hospitals":</i>  <a href="http://www.theguardian.com/society/2013/oct/25/simon-stevens-nhs-chief-executive">http://www.theguardian.com/society/2013/oct/25/simon-stevens-nhs-chief-executive</a></p> <p>Note that a novel characteristic of these "foundation trusts" is that they are structured legally so that they could be sold off as part of the NHS privatization if they could somehow be driven bankrupt, for instance by forcing extortionate PFI deals on them as government policy.</p> <p>In addition, in Feb 2002 Stevens was present in his capacity as Senior Policy Advisor to Tony Blair at the meeting which sparked the disastrous National Programme for IT :  <a href="http://www.computerweekly.com/news/2240088359/Minutes-of-Blair-meeting-which-sparked-13bn-NHS-IT-scheme">http://www.computerweekly.com/news/2240088359/Minutes-of-Blair-meeting-which-sparked-13bn-NHS-IT-scheme</a></p> <p>In Sept 2013 the cost of 'biggest IT failure ever seen' was £10bn and rising:  <a href="http://www.theguardian.com/society/2013/sep/18/nhs-records-system-10bn">http://www.theguardian.com/society/2013/sep/18/nhs-records-system-10bn</a></p>

<p>UK Department of Health 1999 -2001</p> <p>Special Policy Adviser</p>	<p>Policy Advisor to privatising Health Secretary Alan Milburn MP, who presided over the plan to turn NHS hospitals into limited companies called "Foundation Trusts", thus setting them up as businesses which can be sold off to foreign companies after a fake insolvency law is passed (done in Health Act 2009) and these "independent" hospitals driven bankrupt by PFI charges.</p> <p>Co-authored the NHS Plan (July 2000) which pledged to "modernise" and redesign the NHS. <a href="http://webarchive.nationalarchives.gov.uk/20130107105354/http://www.dh.gov.uk/prod_consum_dh/groups/dh_digitalassets/@dh/@en/@ps/documents/digitalasset/dh_118523.pdf">http://webarchive.nationalarchives.gov.uk/20130107105354/http://www.dh.gov.uk/prod_consum_dh/groups/dh_digitalassets/@dh/@en/@ps/documents/digitalasset/dh_118523.pdf</a></p> <p>The NHS Plan Included a "concordat" with the private sector which for the first time gave them a formal role to be paid as service providers on behalf of the NHS. This "concordat" opened the door to the privatisation of clinical services. The Concordat was signed on 31st October 2000 by the Department of Health and the 'Independent Healthcare Association', which included big commercial players such as Nuffield Hospitals and General Healthcare Group (GHG). The Independent Healthcare Association broke up in 2003 but privatisation of clinical care continued, despite anger at its enormous costs. <a href="http://news.bbc.co.uk/1/hi/uk_politics/1000613.stm">http://news.bbc.co.uk/1/hi/uk_politics/1000613.stm</a> <a href="http://www.theguardian.com/society/2000/nov/19/socialcare.policy">http://www.theguardian.com/society/2000/nov/19/socialcare.policy</a> <a href="https://www.opendemocracy.net/ourkingdom/colin-leys/plot-against-nhs">https://www.opendemocracy.net/ourkingdom/colin-leys/plot-against-nhs</a></p> <p><i>"Operations carried out by the independent sector cost 40% more than the same carried out by the NHS. I am sure they have these figures, but that they are holding on to them because it exposes the fact that the concordat has cost a lot of money."</i> <a href="http://www.theguardian.com/society/2003/dec/12/nhs2000.politics">http://www.theguardian.com/society/2003/dec/12/nhs2000.politics</a></p> <p><i>The Financial Times describes Stevens as 'a key architect, along with Mr Milburn and Mr Blair – to whom he went on to serve as health adviser – of the reforms that for the first time broke up the NHS monolith, introducing privately run treatment centres'. He is seen as the author of the NHS Plan in 2000 which set the course towards increased privatisation and market-style reforms.</i> <a href="http://powerbase.info/index.php/Simon_Stevens">http://powerbase.info/index.php/Simon_Stevens</a></p>
<p>UK Department of Health 1997 – 1999</p> <p>Special Policy Adviser</p>	<p>Health Policy Advisor to Health Secretary Frank Dobson MP</p> <p>Key NHS privatiser Lord Darzi lauded Stevens's role in "developing an acceptable face for commercial medicine and privatized care." <a href="https://www.balliol.ox.ac.uk/alumni-and-friends/floreat-domus/2008/reforming-the-nhs">https://www.balliol.ox.ac.uk/alumni-and-friends/floreat-domus/2008/reforming-the-nhs</a></p>
<p>EU-funded health program on Malawi/ Mozambique border</p>	<p>Health privatisation specialist <a href="https://www.linkedin.com/in/simon-stevens-403a0622">https://www.linkedin.com/in/simon-stevens-403a0622</a></p> <p>Commissioned to write chapter of IMF privatisation report "Trade Reform and Regional Integration in Africa" <a href="https://www.odi.org/sites/odi.org.uk/files/odi-assets/publications-opinion-files/8110.pdf">https://www.odi.org/sites/odi.org.uk/files/odi-assets/publications-opinion-files/8110.pdf</a> <a href="https://books.google.co.uk/books?id=VHjOx9aQEjQC&amp;dq=%22simon+stevens%22+Mozambique">https://books.google.co.uk/books?id=VHjOx9aQEjQC&amp;dq=%22simon+stevens%22+Mozambique</a> <a href="https://books.google.co.uk/books?id=VHjOx9aQEjQC&amp;pg=PA52&amp;dq=%22simon+stevens%22+Mozambique&amp;source=qbs_selected_pages&amp;cad=2#v=onepage&amp;q=stevens&amp;f=false">https://books.google.co.uk/books?id=VHjOx9aQEjQC&amp;pg=PA52&amp;dq=%22simon+stevens%22+Mozambique&amp;source=qbs_selected_pages&amp;cad=2#v=onepage&amp;q=stevens&amp;f=false</a></p>
<p>New York City Health Dept 1994-1995</p> <p>Harkness Fellow</p>	<p>Work experience during study in the USA as a Commonwealth Harkness Fellow <a href="https://www.balliol.ox.ac.uk/alumni-and-friends/floreat-domus/2008/reforming-the-nhs">https://www.balliol.ox.ac.uk/alumni-and-friends/floreat-domus/2008/reforming-the-nhs</a> <a href="https://www.linkedin.com/in/simon-stevens-403a0622">https://www.linkedin.com/in/simon-stevens-403a0622</a></p> <p><i>"The Commonwealth Fund's Harkness Fellowships in Health Care Policy and Practice provide a unique opportunity for mid-career health services researchers and practitioners from Australia, Canada, France, Germany, the Netherlands, New Zealand, Norway, and the United Kingdom to spend up to 12 months in the United States, conducting original research and working with leading U.S. health policy experts."</i> <a href="http://www.commonwealthfund.org/grants-and-fellowships/fellowships/harkness-fellowships">http://www.commonwealthfund.org/grants-and-fellowships/fellowships/harkness-fellowships</a></p>
<p>NHS National Graduate Management Training Scheme &amp; NHS management 1988-1997</p>	<p><a href="http://www.debretts.com/people-of-today/profile/47883/Simon-Laurence-STEVEN">http://www.debretts.com/people-of-today/profile/47883/Simon-Laurence-STEVEN</a></p> <p>NW Durham Health Authority Assistant General Manager, Shotley Bridge Hospital, Newcastle-on-Tyne <a href="https://www.linkedin.com/in/simon-stevens-403a0622">https://www.linkedin.com/in/simon-stevens-403a0622</a></p> <p>North Tyneside &amp; Northumberland Mental Health Services,</p>



<p>Various hospital and health authority senior management positions</p>	<p>General Manager for Mental Health Services  <a href="http://www.theguardian.com/society/2014/oct/23/simon-stevens-nhs-chief-private-past-uk">http://www.theguardian.com/society/2014/oct/23/simon-stevens-nhs-chief-private-past-uk</a></p> <p>Director of East Sussex, Brighton and Hove Health Authority  <a href="http://powerbase.info/index.php/UK_Government_Special_Advisers_2002_Labour">http://powerbase.info/index.php/UK_Government_Special_Advisers_2002_Labour</a></p> <p>Guy's &amp; St Thomas Hospitals in London, Group Manager  <a href="http://www.theguardian.com/society/2014/oct/23/simon-stevens-nhs-chief-private-past-uk">http://www.theguardian.com/society/2014/oct/23/simon-stevens-nhs-chief-private-past-uk</a></p> <p>Health Authority Director of Primary Care and Commissioning  <a href="https://www.linkedin.com/in/simon-stevens-403a0622">https://www.linkedin.com/in/simon-stevens-403a0622</a></p>
<p>Overseas Development Institute (UK govt) 1987-1988 Economic Analyst</p>	<p>“Economic Development Manager” for the privatisation work on Guysuco (the Guyana Sugar Corporation), commencing as a new graduate, just after his 21<sup>st</sup> birthday (born August 1966)  <a href="http://www.fiercebiotech.com/special-reports/most-influential-people-biopharma-today-2016-simon-stevens-nhs-england">http://www.fiercebiotech.com/special-reports/most-influential-people-biopharma-today-2016-simon-stevens-nhs-england</a>  <a href="http://www.odi.org/sites/odi.org.uk/files/odi-assets/publications-opinion-files/8109.pdf">http://www.odi.org/sites/odi.org.uk/files/odi-assets/publications-opinion-files/8109.pdf</a></p>

## EDUCATION

Institution & Dates	Qualifications earned
Strathclyde University 1996	MBA Masters in Business Administration <a href="http://www.birmingham.ac.uk/university/colleges/mds/alumni/our-alumni/honorary-graduates.aspx">http://www.birmingham.ac.uk/university/colleges/mds/alumni/our-alumni/honorary-graduates.aspx</a>
Oxford University 1984-1987	BA Philosophy, Politics and Economics <a href="https://www.balliol.ox.ac.uk/alumni-and-friends/floreat-domus/2008/reforming-the-nhs">https://www.balliol.ox.ac.uk/alumni-and-friends/floreat-domus/2008/reforming-the-nhs</a>